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University of South Carolina
BOARD OF TRUSTEES
Academic Affairs and Faculty Liaison Committee

December 16, 2014

The Academic Affairs and Faculty Liaison Committee of the University of South Carolina Board of Trustees met at 9:00 a.m. on Tuesday, December 16, 2014, in the 1600 Hampton Street Board Room.

Members present were: Mr. Thad H. Westbrook, Chairman; Mrs. Paula Harper Bethea; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. A.C. "Bubba" Fennell; Mr. William W. Jones, Jr.; Mr. Hubert F. Mobley; Mr. Mack I. Whittle, Jr.; Mr. John C. von Lehe, Jr., Board Vice Chairman; and Mr. Eugene P. Warr, Jr., Board Chairman.

Other Board members present were: Mr. Chuck Allen; Mr. J. Egerton Burroughs; Mr. Toney J. Lister; Mr. Miles Loadholt; Ms. Leah Moody; Dr. C. Dorn Smith III; and Mr. Charles H. Williams.

Faculty Liaison Committee representatives present were: Chairman of the Faculty Senate James H. Knapp; Chair-Elect of Faculty Senate Augie Grant; Co-Chair of the Faculty Welfare Committee Janet Hudson; and Co-Chair of Faculty Advisory Committee Chris Robinson.

Also present was student representative Lindsay Richardson.

Others present were: President Harris Pastides; Secretary Amy E. Stone; General Counsel Walter "Terry" H. Parham; Provost Michael D. Amiridis; Chief Operating Officer Edward L. Walton; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Vice President for Human Resources Chris Byrd; Vice President for Information Technology William F. Hogue; Chief Communications Officer Wes Hickman; Senior Vice Provost and Dean for Graduate Studies Lacy Ford; Senior Vice Provost and Dean for Undergraduate Studies Helen Doerpinghaus; Vice Provost and Director of International Affairs P. Allen Miller; College of Arts and Sciences Dean and Vice Provost for Special Academic Initiatives Mary Anne Fitzpatrick; Chancellor, Palmetto College, Susan Elkins; Chancellor, USC Beaufort, Jane T. Upshaw; Executive Associate Athletics Director Kevin O'Connell; University Controller Jennifer Muir; Chief of Staff, President's Office, J. Cantey Heath, Jr.; Executive Vice Chancellor for Academic Affairs, USC Aiken, Jeff Priest; Associate Vice President for Enrollment Management Scott Verzyl; Associate Vice President for Student Affairs Gene Luna; Executive Director for Audit & Advisory

Services Pamela Doran; Vice Chancellor for Finance and Operations, USC Beaufort, Earle Holley; Chair of Hospitality Management Department, USC Beaufort, Charles L. Calvert; Director of Government and Community Relations Shirley Mills; Executive Director of Economic Engagement Bill Kirkland; Associate Director of Strategic Planning and Assessment Cameron Howell; Faculty Principal, Capstone Scholars Program, Patrick Hickey; Associate Principal, Capstone Scholars Program, David DeWeil; Capstone Scholars Fellow, Lauren Yarberough; NROTC Commanding Officer Captain Scott Cooledge; NROTC Student Sean Hickey; NROTC Student Bridget Walton; Executive Vice President, Shorelight Education, Basil Cleveland; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Ina Wilson.

Open Session

Chairman Westbrook called the meeting to order and invited committee members to introduce themselves. He stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman said that no members of the media were in attendance as yet, but that Andy Shane with *The State* was expected. Mr. Shane arrived once the meeting began.

I. Academic Updates

A. Reserve Officers Training Corps (ROTC), USC Columbia

Provost Amiridis introduced Captain Scott Cooledge, Commanding Officer of the University of South Carolina's Naval ROTC Unit. Captain Cooledge introduced two NROTC seniors, Midshipman Bridget Walton and Midshipman Sean Hickey, who shared some of their student experiences with the committee including that both would be commissioned upon graduation.

Captain Cooledge thanked his students and proceeded to share some information on the Naval ROTC Unit as well as the Army and Air Force ROTC Units, all three of which are co-located at the University. He explained that ROTC - Military Science is a program of study within the College of Arts and Sciences that is comprised of a series of elective courses that begin in the freshman year with no military obligation. This program offers students a balance of academic and military education. Captain Cooledge said that 80 percent of students in each class are recruited into academic majors in engineering and sciences and emphasized traits such as leadership, ethics and citizenship that are intentionally taught as part of the overall program of study. Not only do students acquire technical and leadership skills but they have the opportunity to become commissioned officers in their chosen branch of service upon graduation

(Army, Air Force, Navy or Marine Corps). He said that approximately 20 percent of ROTC students opted to be commissioned and enter the armed services each year. Captain Cooledge mentioned the NROTC unit had great support from its alumni association, which helped to overcome some of the funding challenges for the program's extra-curricular activities. He shared with the committee that the three ROTC programs at USC Columbia generated about \$2.4 million in tuition. In response to a question by President Pastides, Captain Cooledge explained that about 70 percent of students in the Naval program received some financial assistance/scholarship. He added that the percentage of scholarships in the Air Force unit was lower at approximately 50 percent. He also reported that students in the program had an average GPA of 3.5; incoming freshmen had an average GPA of 1278; and 63 percent of students came from out-of-state. Trustee Cofield expressed thanks to the captain and students for their service and presentation.

Chairman Westbrook stated that this report was received as information.

B. Capstone Scholars, USC Columbia

Provost Amiridis introduced Mr. Patrick Hickey, Faculty Principal of the Capstone Scholars Program, to provide the committee an update. Mr. Hickey explained that the Capstone Scholars Program is a two-year educational enrichment program that aims to attract high-achieving students to Carolina and provides learning opportunities both in and out of the classroom. It is designed to provide a smaller community, while maintaining all of the resources available at the university. Mr. Hickey said that four pillars: academics, leadership, social and service were the cornerstones of the Capstone program. Mr. Hickey introduced Associate Principal David DeWeil, who shared that students are invited into the Capstone Scholars Program; no separate application is required, and Capstone is open to all majors. The program, which began with about 300 students, now annually enrolls approximately 700 of the nation's brightest students, 61 percent of students of who are from out-of-state. He also reported that the average SAT score for incoming freshmen was 1322.

Mr. Hickey shared program highlights like the Personal Challenge component, which is designed to push students outside their comfort zone by taking on one personal challenge per semester. Other program highlights include Capstone Ambassadors and Capstone Fellows, as well as opportunities for Undergraduate Research Grants and Passport Travel Grants for studying abroad. He said the program's strong focus on getting to know students, mentoring them, as well as getting them connected through programs on campus, sets these students up for future success.

Capstone Scholar Lauren Yarberough, a junior in the College of Nursing, shared her experiences as

a student in the program. As a freshman, Lauren enjoyed meeting other Capstone scholars in her Capstone section of University 101. She also spoke of her experience as a Capstone Ambassador, being involved in undergraduate research in partnership with Palmetto Health Children's Hospital and traveling abroad to Iceland, Nicaragua and Peru.

Mr. Hickey closed by thanking the Board for its vision and investment in this excellent program. Trustee Smith thanked Dr. Hickey for his inspiration and leadership of the program. In response to a question from Trustee Whittle, Mr. Hickey said that the challenge in continuing to grow the program was to ensure the existing level of quality was maintained. Trustee Fennell asked about the percentage of in-state versus out-of-state students. Mr. Hickey responded that in the upcoming year, the inclusion of Palmetto Fellows should greatly balance out this percentage. He added that future challenges for the program will be to intentionally address diversity statistics. Responding to a final question, Mr. DeWeil said that tracking students' accomplishments after graduation was a difficult challenge.

Chairman Westbrook stated that this report was received as information.

Chairman Westbrook stated that there were personnel matters dealing with recommendations for honorary faculty titles and appointments with tenure that were appropriate for discussion in Executive Session. Mr. Warr moved to enter Executive Session and Mr. Whittle seconded the motion. The vote was taken and the motion carried.

The following persons were invited to remain: President Pastides, Secretary Stone, the Faculty Representative and Student Representative to the Board, the Faculty Liaison Committee members, members of the President's Executive Council, Ms. Doran, Dr. Doerpinghaus, Dr. Ford, Dr. Miller, Mr. Verzyl, Dr. Calvert and Mr. Holley.

Executive Session

Return to Open Session

I. Other Matters

Since there were no other matters to come before the committee, Chairman Westbrook declared the meeting adjourned at 11:30 a.m.

Respectfully submitted,

Amy E. Stone
Secretary